



Sustainable Solutions Provider

Overview



FOX exists to eliminate the waste of food processing by-products with a focus on sustainability



The company prides itself on reducing or eliminating customer disposal and trucking



Systems that benefit the environment and reduce carbon footprint



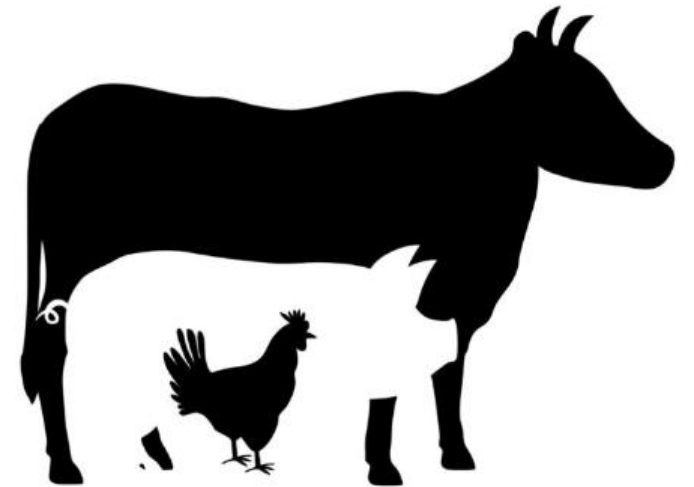
Leveraging of specialized expertise and proprietary processes



Providing a one of-a-kind, service-based operating model

Executive Summary

- FOX is a provider of specialized liquid and solids waste management solutions
 - used in animal processing, food manufacturing and livestock markets
- FOX designs, owns, and operates systems to treat waste streams from the food and beverage industries
- Proprietary technology and process specifically designed for use in food manufacturing applications including:
 - Chicken, Cattle, Swine, Sheep
 - Frozen, Processed and Further Prepared Foods
 - Pet Food and Blended Ingredients Providers of High-Quality Fats and Proteins



The Problem

“If you can reduce our haul away cost to single digits, and we think you can, you’ll have access to roll this process out.”

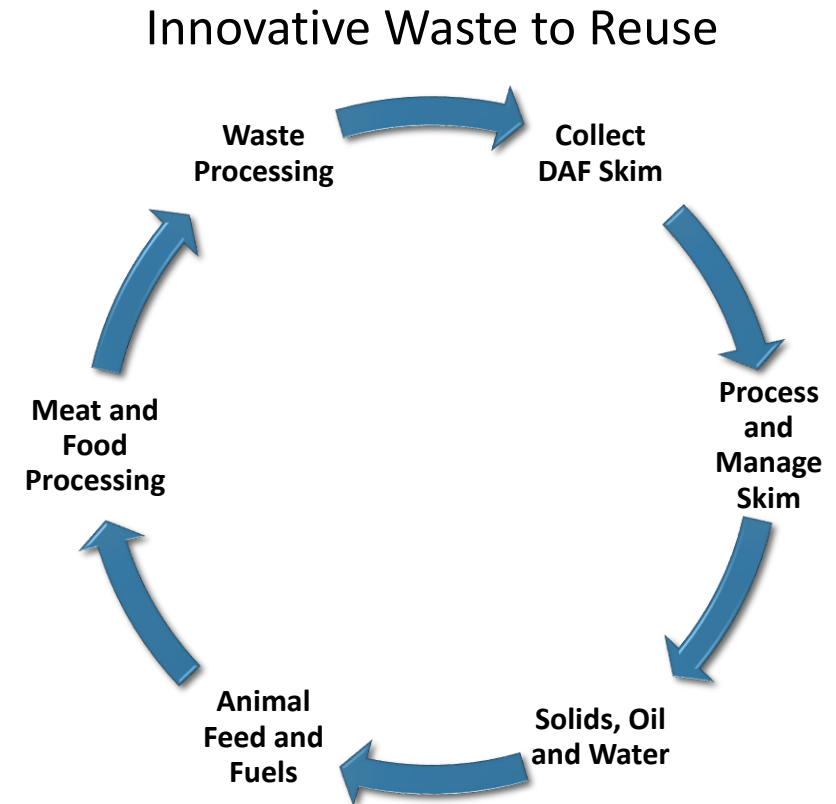
- Senior Executive, Large Food Manufacturing

Challenges Facing the Industry Today

- High cost of material disposal
 - Trucking and disposal fees of contaminated and unprocessed materials
- High cost of treatment
 - Current lack of cost-effective alternative to disposal
- High cost of compliance
 - Mounting regulatory pressure against land disposal of organic materials
- Waste of recoverable products: unsustainable approach
 - Waste of valuable product while facilitating disease spread

Making a Difference

- FOX's mission is to bring solutions-focused value to its customers while reducing the environmental impact associated with large-scale food manufacturing.
- To convert waste oil and proteins to beneficial use
- To reduce or eliminate trucking and disposal expenses for our customers
- To reduce the carbon footprint within food manufacturing
 - i.e. - reduction of trucks on the road, etc.
- To enhance environmental practices aimed at preventing the mechanical spread of disease through reduction in land disposal



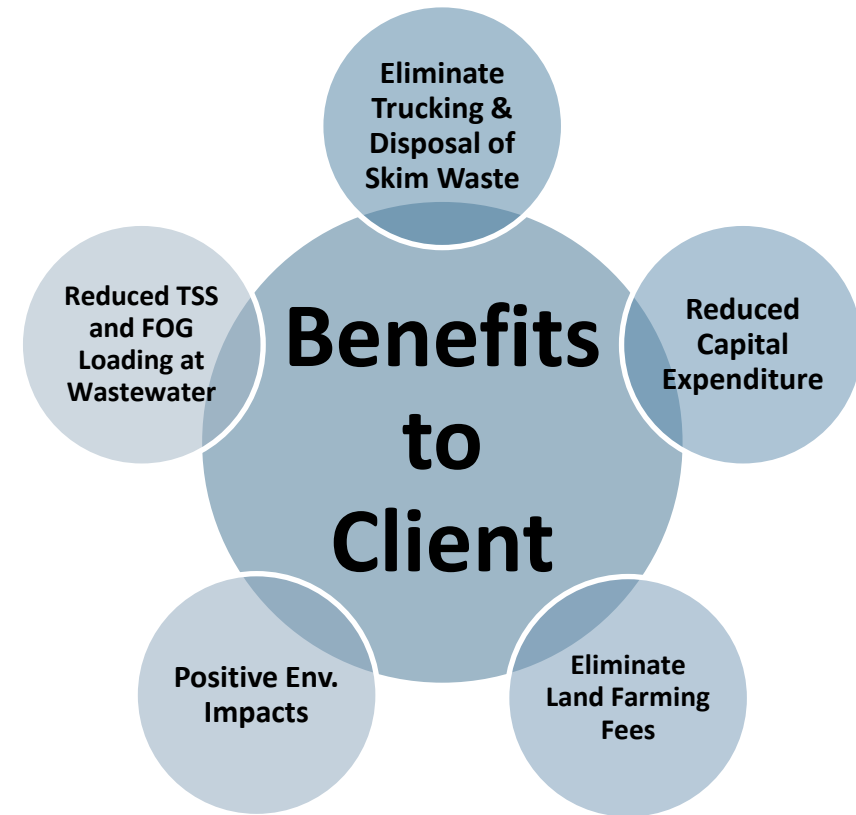
Grounded Expertise

- FOX has developed its technology through years of “on the ground” research and development.
 - Specialized expertise and proprietary process
 - Tenacity and persistence
 - Experienced management team in design and engineering, environmental, waste treatment, resource recovery and animal nutrition



Unique Model

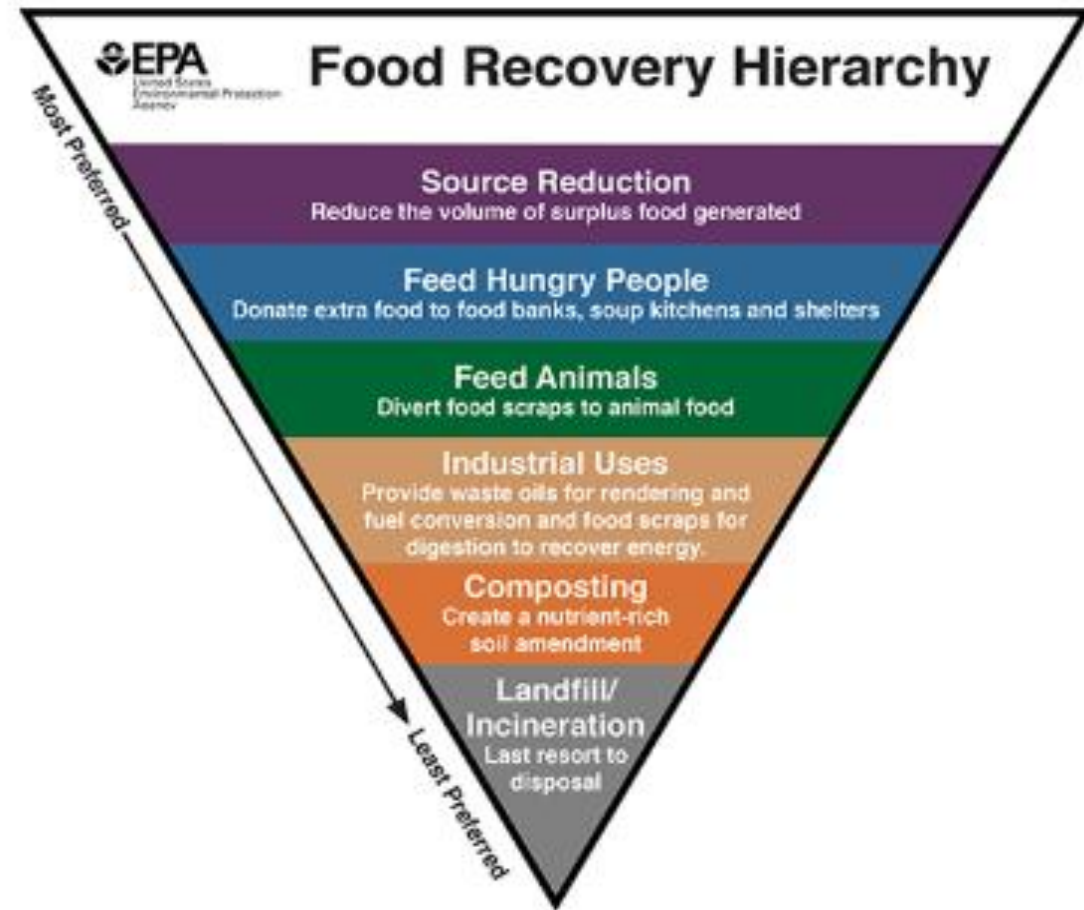
- FOX receives and processes DAF skim and other waste streams containing fats, oils and proteins in order to remove them from the waste cycle to be put back into beneficial use.
- One-of-kind service-based model
- We own and operate the equipment which removes the burden of responsibility from the customer.
 - No capital impact regarding equipment purchases to our customers.
- We upcycle the oils and proteins to put them to beneficial use.



EPA Food Recovery Hierarchy

“Liquid fats and solid meat products are materials that should not be sent to landfills or disposed of in the sanitary sewer system. Fats, oils, and grease can clog pipes and pumps both in the public sewer lines as well as in wastewater treatment facilities. This prevents combined sewer overflows, which protects water quality and lowers bills.”

- Environmental Protection Agency



Operational Performance: Success in AR

- Multi-stage DAF in operation at a poultry plant in Arkansas.
- Installed and operating since May 2014
- TSS and FOG removal enhances the efficiency of wastewater treatment plants.
- ~75% FOG capture rate



Operational Performance: Success in AR

Tricanter Operations

- Three phase separation
- Solids < 65% moisture



- Reusable and sustainable
- < 2% Free Fatty Acid

Operational Performance: Success in NC

North Carolina Operating Facility Goals

- Eliminate Land Application of DAF Sludge
 - Realistic Goal: Single digit trucking
- Maintain Compliance with Discharge Permit

Operating Facility: Uniqueness

- Most challenging poultry plant in terms of manufacturing variability and water quality
- Low discharge limits with the plant operating at or near discharge thresholds
- Biological technology operating at capacity



Operational Performance: Success in NC

The FOX Narrative & Performance

- Construction commenced July 2018
- Commissioning commenced February 2019
- R&D & evolution February to September 2019
- September 2019, removed 100% trucking of DAF Skim
- Further treatment of stick water and biological treatment targeted for 2020 completion



Competition

FOX COMMODITIES

- Reduce or eliminate our customers' trucking and disposal of haul-away
- Provide beneficial use and sustainable approach
- Prevent disease spread with reduced land application and disposal
- Service: owner and operator providing capital equipment

COMPETITORS

- Rendering facilities and high cost operators
- Dewatering and disposal services
 - Services for trucking and disposal of skim; unsustainable
- Capital equipment sales:
 - Operators forced to deploy capital on non-core business functions and self-manage DAF skim and resource recovery.

